

_







Principles of Marketing

Cost Matters



- 2. Price How affordable is your program? How can you make it more affordable?
 - a. Scholarships/Non-resident tuition waivers
 - 1.) Don't call them tuition waivers
 - 2.) Raise funds for scholarships (honor someone if you can't find a donor)
 - b. Reduce the number of credits/semesters
 - c. 3+2 options
 - d. Identify affordable housing for students
 - e. Can you accommodate athletes?



Principles of Marketing

Promotion, Place, and Packaging

- 3. Promotion evaluate the effectiveness of your messaging
 - a. Which strategies have had the greatest return?
 - b. Which ones should be revised or discontinued?
- 4. Place the university which houses your program (and local area)
 - a. What is special about your university?
 - b. Why would students enjoy living in that area?
 - c. Where would students realistically come from?
- 5. Packaging
 - a. Are your materials visually appealing?
 - b. Also refers to the individuals representing your program?
 - 1) Are they professional? Friendly? Inclusive? Diverse?



2) Need to recruit/hire/retain diverse faculty





1 Principles of Marketing

Positioning and People

- 6. Positioning Perception of your program
 - a. What is your program's reputation? How do others talk about your program?
- 7. People Everyone associated with your program⁴
 - a. Alumni & Friends Stay in touch! Guest lectures, feature alumni on social media, alumni parties
 - b. Preceptors preceptor awards/recognition
 - c. Faculty
 - d. Administrators & Advisory Board
 - e. Students Don't misrepresent the diversity of your program



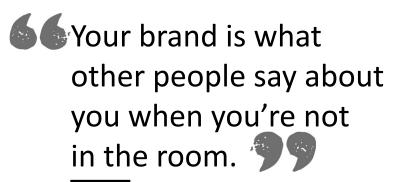




WEBER STATE UNIVERSITY

7

1 Principles of Marketing



-Jeff Bezos





www.enrollhereplease.org

Your Website - Top Priority!

- Website updates FREE!
 - What is the purpose of your website?
 - Information for current students or prospective students?
 - Consider a Canvas/Blackboard site for current students
 - How easy is it to navigate?
 - Do you have an FAQ page?
 - Do the websites of feeder programs on campus (or at other universities) mention AT as a graduate program?
 - How old are your photos take lots of new, good photos!
 (Students can help with this too)

WEBEL STATE U

Marketing Ideas – general awareness

- Sideline tent (\$6K)
- Bus ads (\$1-3K)
- Ads in student newspaper (very affordable)
- Movie Theatre ads (\$3K)
- Student Planner ad (\$1K)



Student Newspaper ½ page ad - \$115

Sideline Tent - \$6K



11

7 Recruitment

Marketing Ideas – general awareness

- Billboards
 - Save money by using BLIP
 - https://www.blipbillboards.com/

MSAT Billboards Oct. 2023		
Athletic Training 1st in Utah!		
weber.edu/MSAT	WEBER STATE UNIVERSITY should Migrogroup the state of true.	THOO IS IS
Designs 1 2 ASAP - Nov 1, 2023		
\$ Total Spend: \$623.38		
6,192	3,369	912
✓ Total Blips	This Week	Yesterday



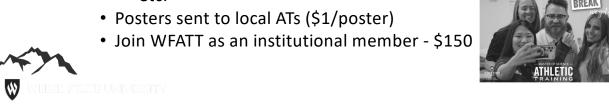
Marketing Ideas – general awareness



Social media presence – FREE!

- Must post often
- Posts about your students, alumni, your sports teams, NATA, interesting research, your university, your city, faculty, staff, preceptors, etc.





13

Recruitment

Marketing Ideas – targeted marketing

- Brochures for each university you market to
- Marketing materials for different countries/languages
- Guest lectures/recruiting on different campuses - \$-\$\$\$
 - · Free over Zoom
- Guest lectures for intro classes on campus – Free!



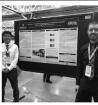


MASTERS OF SCIENCE IN ATHLETIC TRAINING/선수트레이팅 이학 석사 林校のプログラムについて Earn your Master's Degree in Athletic Training at Weber State University! This scores has been according by the Commission on According to a 6 Athletic

The program provides students with knowledge and skills in the prevention, evaluation, treatment, manual therapy, and rehabilitation of musculoskeletal injuri and general medical conditions. Students will complete a variety of clinical rotation with Division INSU stathetics teams, high school athletics, sports medicine/potal therapy clinics, and physician's offices. There will also be many opportunities for experience with professional soccer and rugby, marathons, triathlons, semi-pro hockey games, and rodeos, just to name a few.

Weber State University (WSU)에서 Athletic Training (선수트레이닝) 석사 학위 (MSAT)를 취득하세요! 이 프로그램은 2010년부터 Commission on Accreditation of Athletic Training Education (CAATE)에 이용 이죠 단어소니다.

이 프로그램은 학생들에게 근곱격계 부상 및 일반적인 의학적 상태의 예방, 평가, 치료, 도수치료 및 제황에 관한 지식과 기술을 제공합니다. 학생들은 WSU DIVISIOI 선수가, 고등학교 선수부, 생생들은 WSU DIVISIOI 전수가, 고등학교 선수부, 스포츠의 학사물리치료 클리니, 그리고 의사 사무실물을 통해 다양한 영상 근무 (dilinial rotation)을 완료합니다. 또한 코로 축구와 립비, 마라콘, 트라이에슬론, 세미프로 하기 경기 및 로데오에 대한 경험의 가입기요? 작업되는





- Weber state university



Marketing Ideas – targeted marketing

- Facebook/social media ads
 - Very affordable for local marketing (\$5/day)
 - Cost can vary and depends on size of area and targeting efforts
- Graduate Fairs can get pricey (avoid online grad fairs)
- Concurrent/Dual Enrollment (CTE) Courses might make money for you... (Intro to Sports Medicine, FA/CPR)
 - Add a module about the profession, your program, and your university
- Brochures targeting HS guidance counselors
 - · In Spanish and English if relevant in your area
- Career Days at high schools/colleges Free!
 - · Have an activity and get your students involved





Digital Ads -Geotargeting

- Cost varies widely (\$2-20K)
- Identified Exercise Science-type programs in bordering states
- Searched course schedule to determine which building classes were in
- Identified longitude/latitude of building with Google maps
- Anyone walking in the building received our ad.

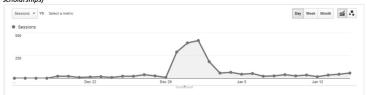


From December 15, 2016 through January 15, 2017 UDS ran an email and display campaign. The UDS campaign delivered the following traffic to Weber State University MSAT website pages.

• Sessions: 2,000

WSU - MSAT

- New Users: 1,852
- Bounce rate: 56.65%
- Average Pages / Session: 1.99
- Average Session Duration: 1 minute 19 seconds
- Goal completions: 885 (Goal completions are time on site >3 min, pages per visit >3, view pdf (tuition, fees, scholarships)





17

Recruitment

Other Marketing Ideas

- Booths at campus events (Health Fairs, Block Party, Spring Carnival, etc.) – Usually FREE!
 - Get your students involved!
- Use National AT Month to have your students promote the profession AND your program! - Free!
 - Social Media posts
 - TikTok Videos
 - Public Service announcements
- Develop an undergraduate program that feeds into your master's degree (or a pre-AT track in another program)





Other Marketing Ideas

- Advertise through the NATA and/or ACSM
 - \$2-3K/3-month banner ad
- Articulation agreements with other universities
 - FREE!
- Respond quickly and kindly to inquiries Free!
- IPE! Free!
 - And, you need to do it anyway!
 - Take a minute at the beginning to educate other students on the AT profession and your program



With a 100% certification rate in athletic training and up to \$10,700 per year in out-of-state scholarships, your Master of Science in Athletic Training degree is waiting right here at Weber State.







19

Recruitment Swag Can get expensive – shop around Don't give something to everyone who walks by or is in a class presentation – make them earn it Get some swag from your college/division to give away Check with athletics for leftover swag Consider something that makes them think AT, or at least medical Avoid swag that will end up in the trash Be inclusive & thoughtful

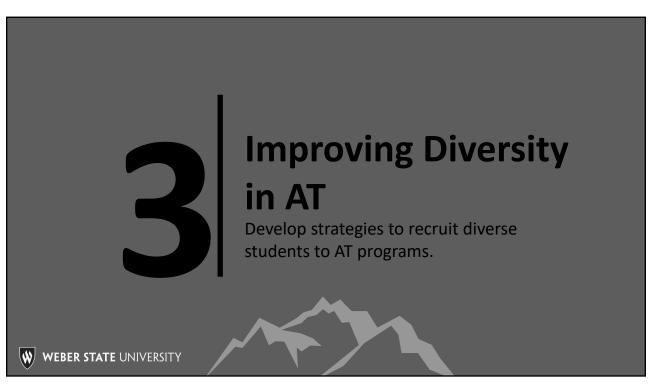
Funding your marketing efforts

- Funding from your Dean benchmark what other programs receive
- Work directly with your university's marketing department
 - Press Releases
 - Display materials you can borrow
- Recycle content/layouts from other graduate programs on campus

- Differential Tuition
- Student help tours, staffing tables, take photos, etc.
- Nominate your students, faculty, and preceptors for awards
- Student award nomination that resulted in a university commercial & billboard
 - https://youtu.be/3yhyrQ1GzT8



21



3 Increasing Diversity

The AT profession demographics do not mirror the U.S. population

- As of Oct. 2023, ~18% of all certified ATs were diverse (non-white)
 - ~32% of AT students are diverse
 - NATA Membership database, accessed Nov. 2023
- In the U.S., ~41% of people are diverse (non-white)

Every member of the AT Strategic Alliance has made Equity, Diversity, and Inclusion a priority, but the work has just begun.





23

3 Increasing Diversity



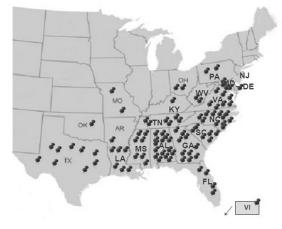
Mereir savade mulmassula

AT student demographics do not mirror the U.S. population

- 59% of the U.S. population is white
- 76% of undergraduate AT students are white
- 72.4% of master's degree students are white
 - CAATE Analytics report 2019-2020

Must increase the number of diverse students in AT programs to increase the diversity of the profession.¹

Nearly 100 Historically Black Colleges and Universities (HBCUs) are recognized by the Department of Higher Education



1st was Cheyney University of PA (in 1837)

"...any historically black college or university that was established prior to 1964, whose principal mission was, and is, the education of black Americans, and that is accredited by a nationally recognized accrediting agency..." ²

"HBCU graduates are leaders in every field and include barrier-breaking public servants, scientists, artists, lawyers, engineers, educators, and business owners... disparities in resources and opportunities for HBCUs and their students persist, and the COVID-19 pandemic has highlighted continuing and new challenges for HBCUs."

25

2 Increasing Diversity

HBCUs prepare a large percentage of African American college graduates^{5,6}

- •20-25% of BS degrees in STEM
- •50% of African American female STEM PhDs
- •70% of African American medical and dental degrees
- •18% of African American BS degrees in Nursing



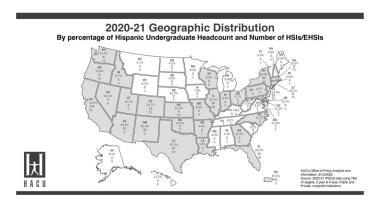
- Only about 10% of health professionals belong to racial/ethnic minority groups⁷
- Currently only one CAATE-accredited professional program at an HBCU (Bethune-Cookman University in Florida)

WEBER STATE UNIVERSITY

3 Increasing Diversity

Hispanic-Serving Institutions

- Accredited public or private nonprofit institution of higher education
- At least 25% of the undergraduate students are Hispanic or Latino FTE
- 559 total HSIs in the US
 - 234 2-year institutions
 - 325 4-year institutions



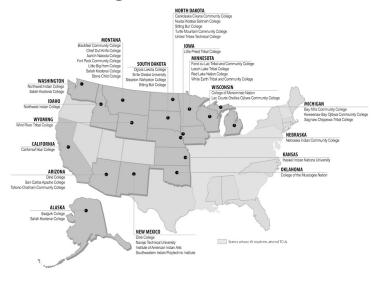


27

3 Increasing Diversity

Tribal Colleges and Universities

- Accredited public or private nonprofit institution of higher education
- Primarily in the Midwest and Southwest
- 38 TCUs in the US
 - Offer associate's, bachelor's, and master's degrees





Marketing efforts should intentionally target diverse students

- Build mutually-beneficial relationships trust with HBCUs, HSIs, and Tribal Colleges and University
 - Guest lectures on both campuses
 - Invite faculty/staff to sit on your advisory boards
 - Develop articulation agreements remove barriers for students
 - No GRE; 3+2; Flexibility for students who need to work
 - Financial Aid Office who specializes in grad students?
 - For International students observation hours
 - Respect the quality of the undergraduate education received
 - Establish that your institution and program are inclusive, supportive learning environments⁵



AREREC STATE OMIARISHA

29

2 Increasing Diversity

Student Retention

- Have returning students serve as mentors to new students
 - Reach out before they arrive on campus to answer questions/give tips
- Communicate with students regularly after admission
 - Parking permits, housing, how to register, drug tests, background checks, immunization requirements, orientation schedule, how to get a job on campus, what kinds of clothes to buy, etc.

Resources!

- Connect students with resources on campus
 - Mental Health resources
 - Laptop/hotspot loans
 - Writing Center/Support
 - Computing Support
 - Student Health Center
 - Student Food Pantry
 - Childcare
 - Diversity Center/Support
 - Disability Services



Conclusions

- Determine what makes your program unique and how to convey that message to prospective students
- Marketing efforts should be intentional to target specific groups with a specific message.
- Be intentional about tailoring recruiting strategies to attract and retain diverse students to your program





31

References

- Gregory ST. Strategies for improving the racial climate for students of color in predominately white institutions. Equity Excellence Educ. 2000; 33 (3): 39–47.
- "What is an HBCU?" White House initiative on Advancing educational Equity, Excellence, and Economic Opportunity through
 Historically Black Colleges and Universities, U.S. Dept. Education website.
 https://sites.ed.gov/whhbcu/one-hundred-and-five-historically-black-colleges-and-universities/ Accessed on Sept. 22, 2022
- Biden-Harris fact sheet: https://www.whitehouse.gov/briefing-room/statements-releases/2021/10/09/fact-sheet-the-biden-harris-administrations-historic-investments-and-support-for-historically-black-colleges-and-universities/ Accessed Sept. 10, 2022
- Radel J, García-Martinez J, Herzog VW, Moscoso-Alvarez JR. Establishing mutually-beneficial partnerships with HBCUs Presented at the ASAHP Conference, October 2022.
- Gandolf S. The 7 Ps of Marketing. Healthcare Success: The Blog. https://healthcaresuccess.com/blog/medical-advertising-agency/the-7-ps-of-marketing.html Accessed Sept. 18, 2022.
- Wilson-Kennedy ZS, Kanipes MI, Wilson-Kennedy GS. Transforming STEM education through collaborative leadership at Historically Black Colleges and Universities. CBE Life Sci Educ. 2018; 17:es1-3. DOI:10.1187/cbe.18-06-0088
- Smith RF. The Financial Struggles Facing HBCUs and Students. https://robertsmith.com/the-financial-struggles-facing-hbcs-and-students Accessed Sept. 21, 2022
- 8. Meyers, S., Rowell, K., Wells, M., & Smith, B. C. (2019). Teacher empathy: A model of empathy for teaching for student success. College Teaching (67)3, 160–168.
- Todaro A, Washington S, Boekeloo BO, Gilchrist B, Wang MQ. Relationship of personal health experiences with interest in health careers among youth from an underserved area. J Allied Health. 2013; 42(3):135–140.
- Saha S, Taggart SH, Komaromy M, Bindman AB. Do patients choose physicians of their own race? Health Aff (Millwood). 2000; 19 (4): 76–83.
- Handtke, O., Schilgen, B., & Mösko, M. (2019). Culturally competent healthcare A scoping review of strategies implemented in healthcare organizations and a model of culturally competent healthcare provision. PLOS ONE, 14(7), e0219971. https://doi.org/10.1371/journal.pone.0219971

Thank you!

Valerie Herzog <u>ValerieHerzog@weber.edu</u>

